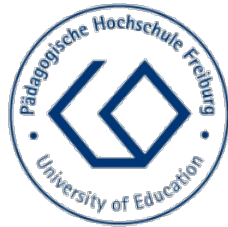


# Overcoming the Growth Dilemma – Rational Collective Economy



Hochschule Reutlingen  
Reutlingen University



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# Learning Objectives

After this lecture students should be able to:

- Explain and distinguish business economics and behavioral economics
- Name and explain various sustainable economic models, including Economy for the Common Good (ECG), Post-Growth Economy, A New Societal Contract, Green Growth, Moral Economics (Moralökonomie) and Integrative Business Ethics (Integrative Wirtschaftsethik)
- Explain the Growth Dilemma and its hierarchy
- Describe the basic assumptions of Rational Collective Economy, as well as challenges this theory faces

# Content

1. Basic Knowledge
2. Sustainable Economic Models
3. Growth Dilemma
4. Rational Collective Economy

# Structure

The chapters are structured as follows:

1. Theoretical basics
2. Tasks for understanding & deepening the contents
3. Recap
4. References

# 1. Basic Knowledge

## **1.1 Economics**

1.1.1 Economics & Market Economy

1.1.2 Homo Economicus

## **1.2 Business Administration**

1.2.1 Business administration based on economic theory

1.2.2 Business administration based on behavioral science

## **1.3 Sustainability**

1.3.1 Brundtland Report

1.3.2 Triple Bottom Line

1.3.3 Human Ecology

# 1.1 Economics

- Founder of economic theory is Adam Smith with his work "Wealth of Nations" (1776)
- Topics: Allocation, distribution and coordination of factors of production and goods
- Factors of production: Labor, capital, land

# 1.1.1 Economy & Market Economy

## Economy:

- Oikonomia: oikos=house, nomos=law/norm
- Factors: people, business, home & agriculture
- Goal: Satisfying the needs of various actors with scarce resources
- Principles: Rationality, optimization, efficiency

# 1.1.1 Economy & Market Economy

Market economy:

- Contrasts with Planned Economy
- Free competition = competitive economy
- The production of goods is demand-driven
- Actors always strive for the greatest possible profit
- Freedom of contract, private property, free pricing & free production quantities



# 1.1.1 Economy & Market Economy

Market economy:

- Results from the sum of the decisions of individual actors
- Actors: Private households, companies, state & foreign countries
- Open economies: Both import and export occur

# 1.1.1 Economy & Market Economy

Criticism of the market economy:

- Asymmetry of market economy: usually only monetary aspects are taken into account in market economy decisions
- Market failure: Non-paying people cannot be excluded from the use of a good or could be excluded but are not (free-riders)

## 1.1.2 Homo Economicus

- Model for explaining human decisions in economic contexts
- Goal: Maximization of individual utility independent of the utility of others
- Acts according to the economic principle: Achieving the highest possible benefit while incurring the lowest possible costs
- Evaluation of actions arises from his personal understanding of costs and benefits

## 1.1.2 Homo Economicus

- Acts rationally
- Acts according to the economic principle
- Has consistent preferences
- Responds to environmental constraints
- Is fully informed about all possible actions and their effects

## 1.1.2 Homo Economicus

### Free-riders

- The actions of others have an impact on the Homo Economicus
- For him it is logical to profit from the commitment of others
- Problem: "If many or all act rationally in this sense, i.e. behave as free-riders, then the collective good is not or only insufficiently provided" (Dehling & Schubert, 2011)

## 1.1.2 Homo Economicus

### Criticism of the Homo Economicus:

- Economic decisions are not always made rationally
- Disregards factors such as morals, habits & the social environment
- Humans do not usually have all the information relevant to decision making
- Human preferences do not remain stable, changes in values can occur

## 1.1.2 Homo Economicus

### Extension 1: Kant's Categorical Imperative

- "Act only according to that maxim whereby you can at the same time will that it should become an universal law" (Immanuel Kant, 1791)
- Each individual should act as he or she wants the collective to act
- Every individual decision is part of a collective result
- Parallel to methodological individualism

## 1.1.2 Homo Economicus

### Extension 2: Adam Smith's Theory of Moral Sentiments

- Emotions are the most important human impetus
  - Striving for wealth is a consequence of the social need for prestige and attention
- Maximization of utility is subordinated to the social need for attention



## 1.2 Business administration

- Management of businesses
- Examines entrepreneurial activity within a market economy
- Based on the economic principle
- Two major currents:
  1. Business administration based on economic theory
  2. Business administration based on behavioral science

## 1.2.1 Business administration based on economic theory

- Prevailing economic theory
- Image of man: individualism
- Goal: long-term profit maximization
- Action paradigm: rational
- Basic principle: economic principle
- Definition of wealth: monetary

# 1.2.1 Business administration based on economic theory

Benefit definition: rational benefit

- Results from the action by which a maximum of profit can be achieved by a minimum of cost
- Result of a systematic decision between all available alternatives for action
- Type of benefit results from the value system of the individual
- Rational benefit = individual benefit

# 1.2.1 Business administration based on economic theory

Benefit definition: rational benefit

- Goal in business economics: long-term profit maximization
- benefit = profit
- Wealth = material resp. monetary
- greatest possible benefit is achieved through division of labor
- Closely linked to methodological individualism

## 1.2.1 Business administration based on economic theory

- Problems in the pursuit of the individual benefit
- Individual benefit is maximized at the expense of all other actors
  - Destruction or exploitation of public goods
- Public goods have no assigned monetary value
  - Investments in the preservation of these goods are therefore irrational
    - In such cases, the state intervenes in a regulatory manner**

## 1.2.2 Business administration based on behavioral science

- Subdiscipline of the social sciences
- Image of man: Collectivism
- Goal: Hedonistic goals
- Action paradigma: emotional
- Basic principle: group orientation
- Definition of wealth: emotional

## 1.2.2 Business administration based on behavioral science

Benefit definition: emotional benefit

- Many different approaches and different behavioral science theories
- Benefit = emotional
- Wealth = inner values
- Utility can be dependent on reactions & emotions of others as well as one's own emotions

# 1.3 Sustainability

- Necessary to prevent overshoot and collapse
- Can only be achieved if technology & social policy fundamentally realign themselves
- Term originates from forestry
  - Sustainability is the condition that must be met for an ecosystem to persist over the long term
- Understanding of the term very diverse
  - Brundtlandt Report, Triple Bottom Line, Human Ecology



## 1.3.1 Definition according to the Brundtland Report

- Ensuring long-term ecological sustainability
- Satisfying basic human needs
- Promoting intragenerational equity
- Promoting intergenerational equity

"Development that meets the needs of the present without compromising the ability of future generations to meet their own needs." (Report of the World Commission on Environment & Development, 1987)

## 1.3.1 Definition according to the Brundtland Report

- Economic growth as a mean of achieving sustainability goals
  - Sustainability requires a shift in institutional arrangements' goals
- Every decision should be based on economic & ecological factors
- Protection of the environment is our "obligation to other living beings & future generations" (Report of the World Commission on Environment & Development, 1987)

## 1.3.2 Triple Bottom Line

- Balance of the economic, environmental and social factors
- Basis: social & environmental performance are measurable
- Factors can be compared
- Problem: measuring the social impact of a company is virtually impossible
- Common good & happiness are strongly subjective and difficult to measure

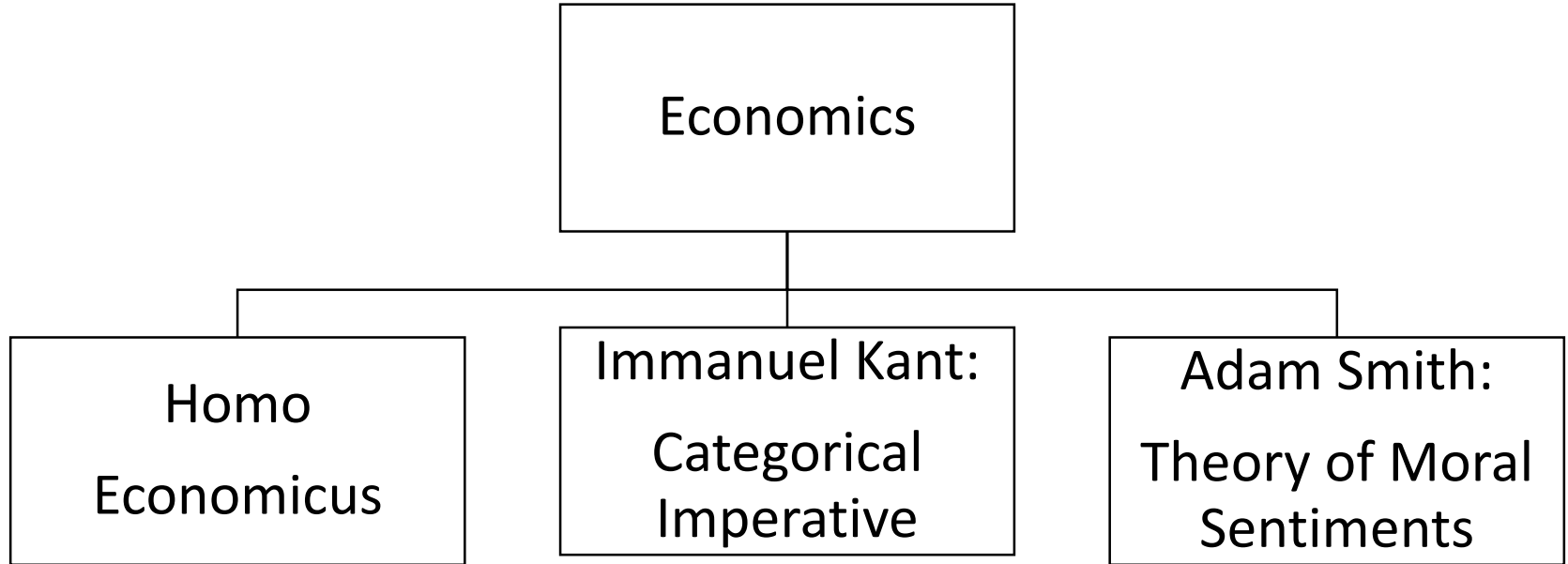
## 1.3.3 Sustainability in Human Ecology

- "Modes of action & behavior [that] are not self-destructive over a long period of time [...]" (Sieferle, 2004).
  - Factors: culture, society, economy, ecology
  - The areas must be considered hierarchically  
→ Ecology must be considered above all
- "We can only arrive at true sustainability by recognizing a primacy of ecology, for after all, it is ecology that guarantees our livelihoods." (Steiner, 2003)

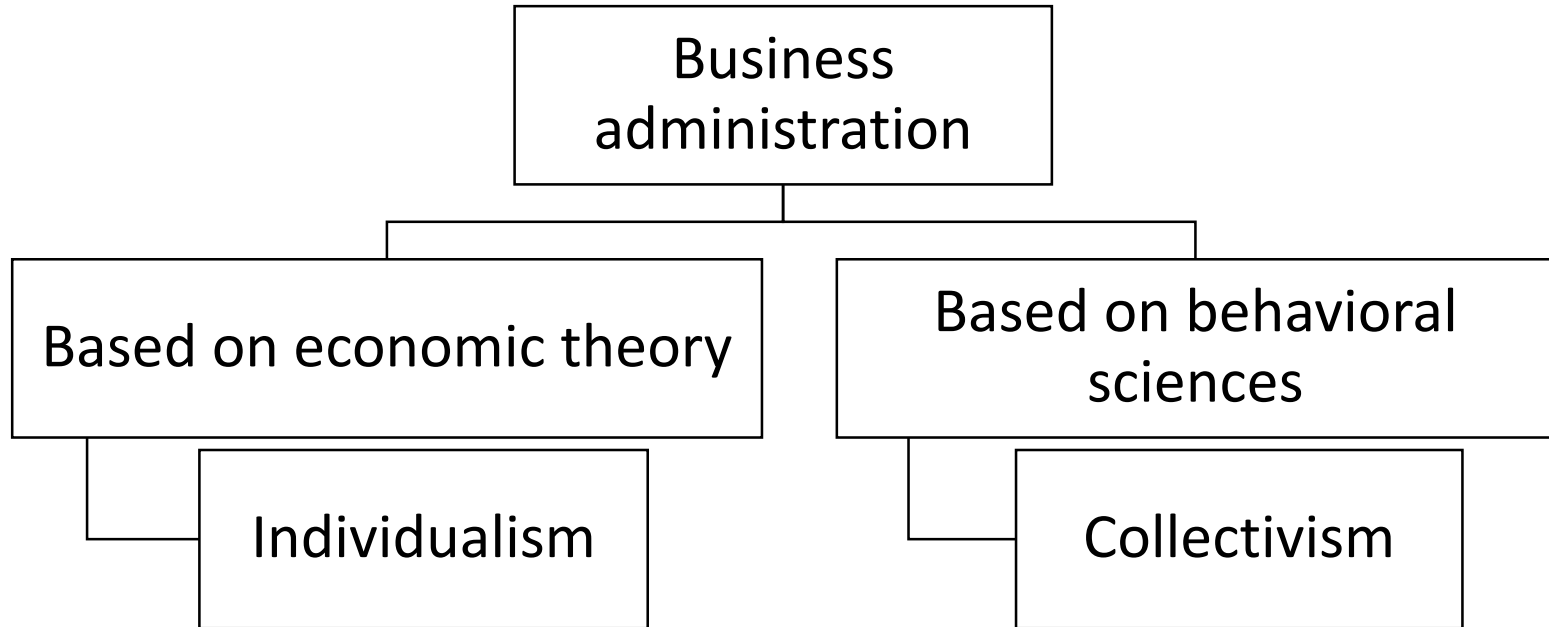
# Tasks: Chapter 1 “Basics”

1. Which other models could be used to counter the criticism of Homo Economicus?
2. Discuss what rational utility could be if the value system of long-term profit maximization is not taken as a basis.
3. It is debatable whether behavioral science-based business management can actually be associated with collectivism. Research arguments for and against this linkage.
4. Discuss whether in our society emotional benefits are more dependent on one's own emotions or the emotions of others and why this might be so.
5. Discuss the advantages and disadvantages of the different definitions of sustainability.

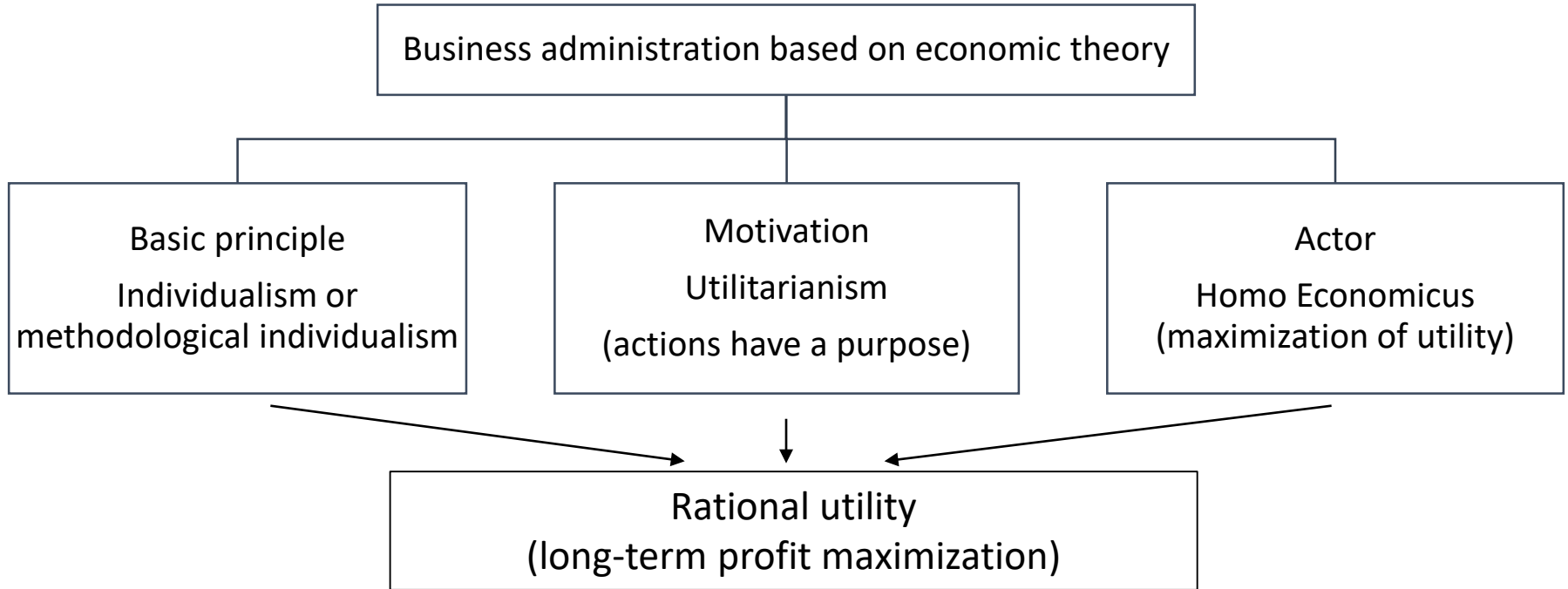
# Recap: Chapter 1 “Basics”



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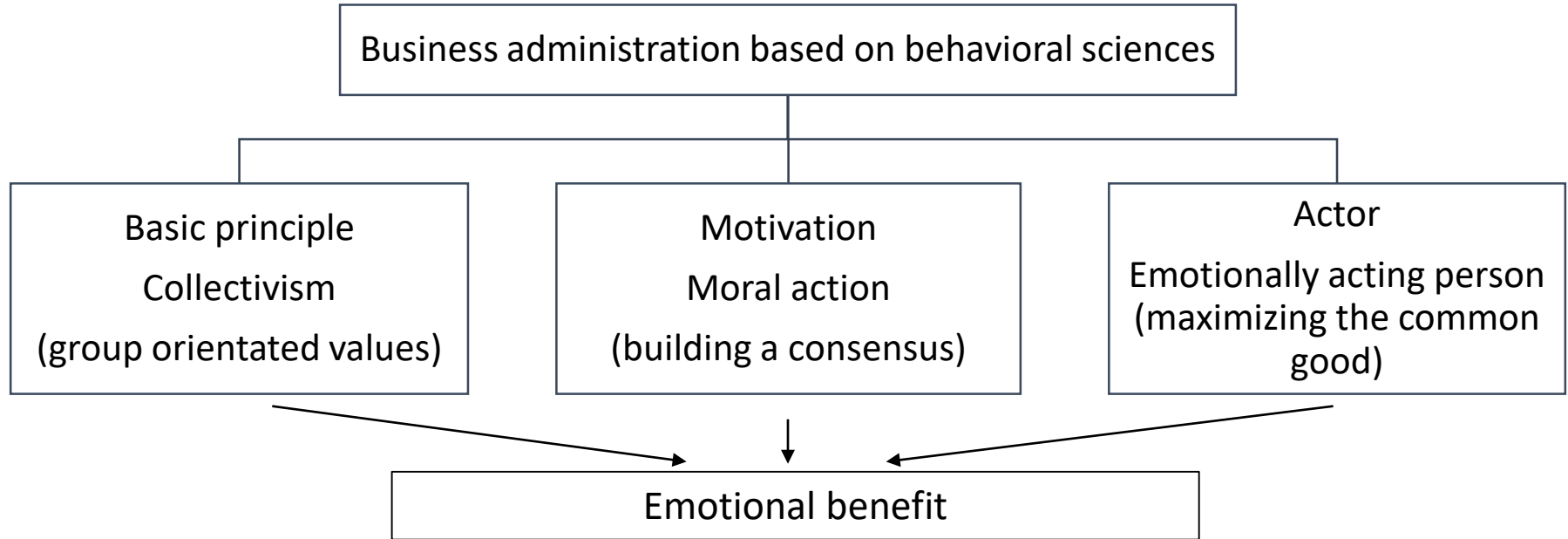


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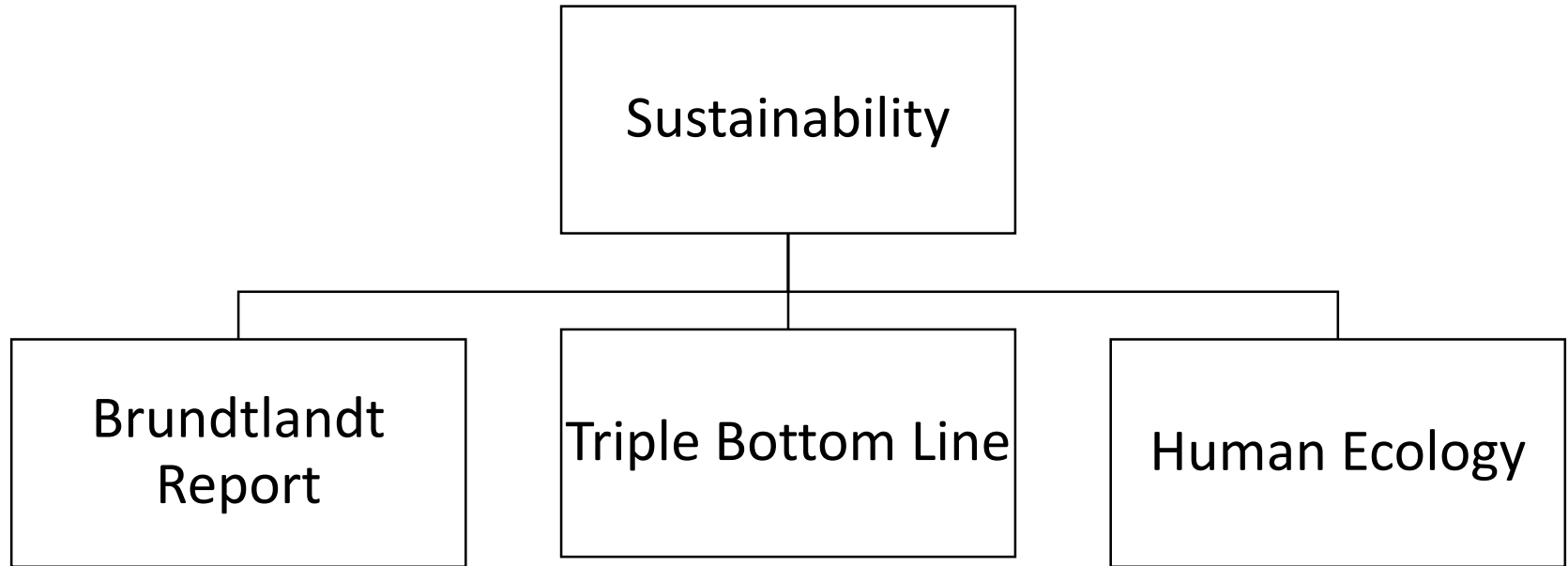




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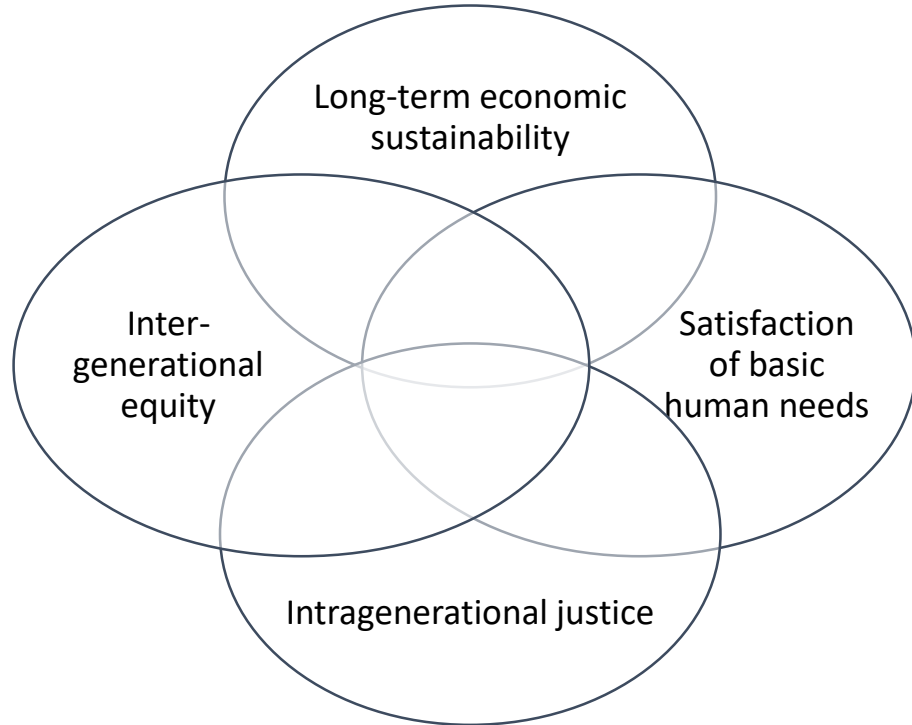


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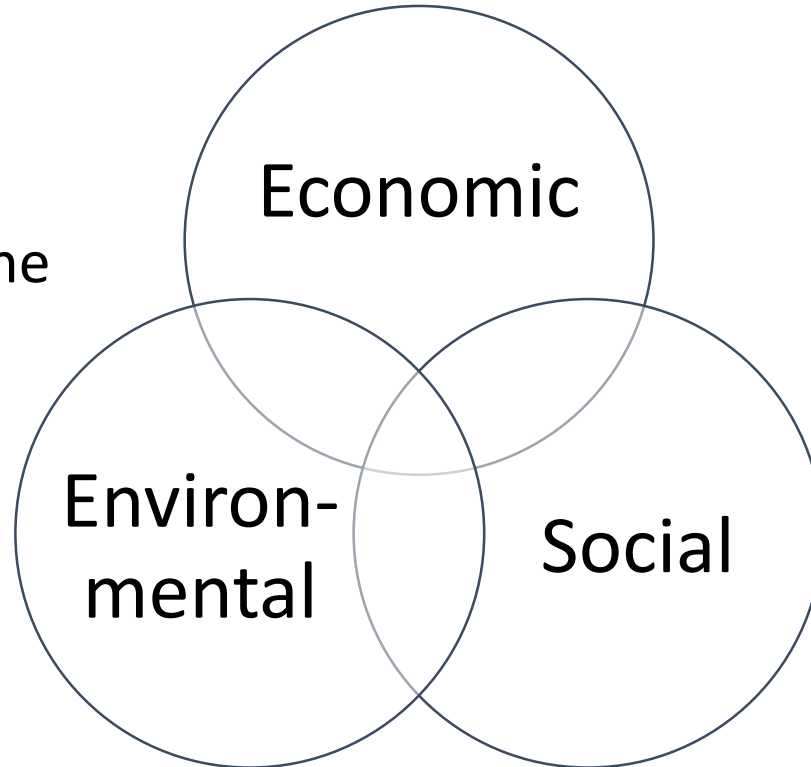
# Recap: Chapter 1 “Basics”

Sustainability  
according to the  
Brundtlandt Report



# Recap: Chapter 1 “Basics”

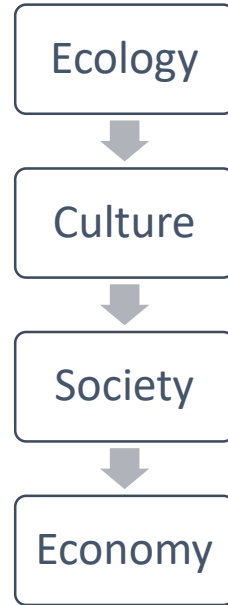
Sustainability  
according to the  
Triple Bottom Line



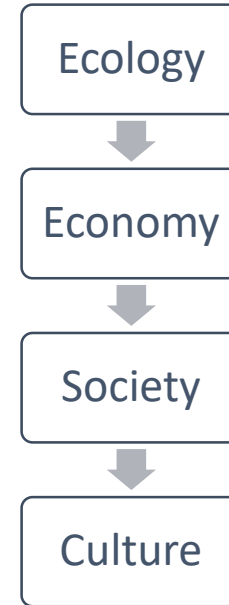
# Recap: Chapter 1 “Basics”

Sustainability  
according to the  
theory of  
Human Ecology

## Spiritual food chain



## Material food chain



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## 2. Sustainable Economic Models

2.1 Economy for the Common Good (ECG)

2.2 Post-Growth Economy (Post-Wachstumsökonomie)

2.3 A New Societal Contract

2.4 Green Growth

2.5 Moral Economy (Moralökonomie)

2.6 Integrative Economic Ethics (Integrative Wirtschaftsethik)

2.7 Economic theoretical classification of the models

## 2. Sustainable Economic Models

Two approaches:

1. Appeal to morality
2. Technological solutions

→ According to Turner (2012), technological solutions and social policy must go hand in hand

## 2. Sustainable Economic Models

### **Appeal to morality:**

- Economy for the Common Good
- Post-Growth Economy (Post-Wachstumsökonomie)
- New Societal Contract

### **Technological solutions:**

- Green Growth

### **Other models:**

- Moral economy (Moralökonomie)
- Integrative Business Ethics (Integrative Wirtschaftsethik)

## 2.1 Economy for the Common Good (ECG)

- "fully ethical market economy" (Leschke, 2015).
- Calls for an "ethical transformation of the market economy" (Döring, 2019)
- Pursues the interests of the community → Collectivism
- Assumes that individual profit maximization does not lead to an increase in the common good
- Goal: increasing the common good instead of profit maximization
- Value change: common good orientation should be intrinsically motivated



## 2.1 Economy for the Common Good (ECG)

### Criticism of the ECG:

- Preparation of the ECG balance sheet is very costly for companies
  - Restriction of profits for innovations leads to a decline in innovation potential
  - Assumes an emotional view of human beings
- Is hardly implemented in reality

## 2.2 Post-Growth Economy (Post-Wachstumsökonomie)

- Growth is not compatible with environmental protection
- Paradigm of Growth will make sustainable development impossible
- Reasons: Rebound effect, resource-intensive transformation processes, innovations to "immunize immoderate lifestyles" (Paech, 2013)
- Economic growth must be eliminated to ensure environmental protection

## 2.2 Post-Growth Economy (Post-Wachstumsökonomie)

Implementation (Döring, 2019):

- "decluttering and deceleration"
  - "balanced ratio of self-supply and external supply"
  - "regional economy"
  - Prolonging the use of goods
  - Money and financial market reform
- Sufficiency (emotionally motivated)

## 2.2 Post-Growth Economy (Post-Wachstumsökonomie)

### Critique:

- Behavior change through "subjective enlightenment & individual insight" (Döring, 2019).
- Attitude-Behavior Gap
- Politics must proactively create framework conditions  
→ In reality, only implemented in critical situations (energy crisis in Germany 2022)

## 2.3 New Societal Contract

- Dennis Snower in 2019
  - Behind every economic model is a social contract
  - Market economies = materialistic social contract
  - Materialistic: utility = profit
  - Materialistic social contract fails: inequality becomes ever greater
- Fundamental change through a New Societal Contract

## 2.3 New Societal Contract

### Characteristics of a New Societal Contract:

- Reassessment the importance of material well-being
  - Reassessment of the importance of social solidarity
  - Reassessment of the importance of self-determination
  - Reassessment of the role of competition & cooperation
  - Broader understanding of inequality
- Recoupling economic prosperity with social prosperity through cooperation

## 2.3 New Societal Contract

### Critique:

Incoherent concept, because according to Snower:

- Cooperation is necessary to achieve goals
  - Concept of goals is based on non-cooperation (man is selfish and concerned with the disadvantage of others)
- Cooperation is impossible if an egoistic conception of man is assumed

## 2.4 Green Growth

- Collection of many concepts and initiatives
- Economic growth has to be subordinated to sustainability
- Infinity of resources
- "Decoupling thesis" (Döring, 2019) made possible by technological innovations
  - Decline resource-intensive & emissions-generating industries
  - Establish resource & environmentally friendly technologies



## 2.4 Green Growth

### Implementation:

- Political & economic framework to promote environmental innovation
  - Higher taxation of environmentally harmful businesses
  - Higher investments in research & innovations
  - Introduction of "social-ecological minimum standards" (Döring 2019).
- Market economy to promote conservation of environmental goods & resources

## 2.4 Green Growth

### Critique:

- Resources are finite
  - Social aspects are not taken into account
  - Rebound effect: higher efficiency does not necessarily mean higher effectiveness
- Club of Rome (2012) refutes that Green Growth can enable sustainable economic activity

## 2.5 Moral Economy (Moralökonomie)

- Ethics at the center
- Ethics = "doctrine of morally right action" (Homann, 1997)
- No contradiction between ethics and economic activity (utilitarian ethics)
- Appeal to the Categorical Imperative (Kant)
- Extension to include "calculation of advantage/disadvantage" (Homann, 1997)

## 2.5 Moral Economy (Moralökonomie)

### Implementation:

- Political Framework: Desired moral behavior should be rewarded, undesired behavior should be sanctioned
  - Utilitarian individuals (according to the economic principle) act morally because it is worthwhile to do so
  - Moral action is made rationally desirable by rules (Homo Economicus as central model)

## 2.5 Moral Economy (Moralökonomie)

### Critique:

- Moral action is regulated by frameworks
  - Unclear, according to which principles the framework should be set (framework-creating authority has no utilitarian benefit from its action)
  - Unrealistic in a democracy: according to the economic principle, it is not desirable for the population to create rules

## 2.6 Integrative Business Ethics (Integrative Wirtschaftsethik)

- Goal of economic activity: Increasing the quality of life & enabling a good life
- Economic action must be embedded in ethical action
  - "Primacy of ethics" (Bak, 2014)
  - Enabled by legitimacy
  - Rationality of Homo Economicus is ethical

## 2.6 Integrative Business Ethics (Integrative Wirtschaftsethik)

### Implementation:

- Ethically sound management (Ulrich, 2016)
  - Legitimizing one's goals: Consideration of the moral rights of each person involved
  - Efficient use of scarce resources & consensus building.
- Socio-economic rationality is not a decision criterion, but a business ethical orientation

## 2.6 Integrative Business Ethics (Integrative Wirtschaftsethik)

### Critique:

- Economic actors are subject to the "profit principle" (Ulrich 2016)
  - The profit principle can only be followed to a limited extent in integrative business ethics
- How can the moral aspect be integrated into rational action if rational action cannot be fully lived out?



## 2.7 Classification in economic theory

- Differentiation of economic models according to their conception of man: Emotional or Rational
- Majority of sustainable economic models are based on an emotional view of human beings
  - "Environmental consumerism" is associated with collectivism or an emotional image of man (Schmitt & Bamberg, 2018)
  - Emotional image of man hardly relevant in western market economies

## 2.7 Economic theoretical classification

<b>Rational view of man</b>	<b>Emotional view of man</b>
Green Growth	Economy of the Common Good
	Post-Growth Economy
	New Societal Contract
Moral Economy	
Integrative Economic Ethics	

## 2.7 Economic theoretical classification

Presence of economic models in public discourse

- Green Growth is currently the most relevant sustainable economic model
- Moral economy is also a recurring topic of discussion
- Energy scarcity means that ideas from post-growth economics are becoming more popular

→ Theories with a rational view of man (Green Growth) prevail

→ Green Growth is not suitable to cope with sustainability challenges and the climate crisis

# Tasks: Chapter 2

## “Sustainable Economic Models”

1. Which of the sustainable economic models is realistically implementable in your opinion?
2. Where do you see further challenges in the implementation of sustainable economic models?
3. Discuss what a sustainable economic model would have to look like to meet sustainability challenges and is implementable.
4. Collect the results of Task 3 within your class.
5. Evaluate the results of the collection from task 4.

# Recap: Chapter 2

## “Sustainable Economic Models”

<b>Rational view of man</b>	<b>Emotional view of man</b>
Green Growth	Economy of the Common Good
	Post-Growth Economy
	New Societal Contract
Moral Economy	
Integrative Economic Ethics	

# Recap: Chapter 2

## “Sustainable Economic Models”

- Theories with a rational view of man (Green Growth) prevail
- Green Growth is not suitable to cope with sustainability challenges and the climate crisis
- We need a new sustainable economic model on the basis of a rational view of man
- We have to change our perspective towards sustainability not as an emotional goal but a rational necessity

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# 3. Growth Dilemma

## 3.1 Definition of the Growth Dilemma

## 3.2 Hierarchical Structure in the Growth Dilemma

### 3. Growth Dilemma

"On the one hand we want to continue to grow economically as before, on the other hand we do not want to consume resources as before, poison the environment [...] and thus make the earth successively uninhabitable" (Pietsch, 2021)

- Profit maximization is more important than emotional arguments
  - Fundamental change requires an economic model based on a rational view of human beings
- Fundamental change of perspective of economic actors

## 3.1 Definition of the Growth Dilemma

### Problems:

- Growth is inherent in the economic system system
  - Production of goods depends on available resources
  - Economic Growth exploits resources
- Economic Growth causes further limitation of resources and therefore restricts and damages itself (Pietsch, 2021)



## 3.1 Definition of the Growth Dilemma

Four dimensions:

- Resource constraints make growth inevitably impossible
- Growth does not necessarily help with equitable distribution of goods
- Growth does not help increase satisfaction above a certain level of prosperity
- Growth causes ecological damage

## 3.1 Definition of the Growth Dilemma

Economic growth causes environmental damage & social inequality

- "The generation of material growth almost inevitably causes an intensification and aggravation of ecological crises" (Dörre, 2013)
- Economic growth is often achieved through an "expansion of insecure employment" (Dörre, 2013)

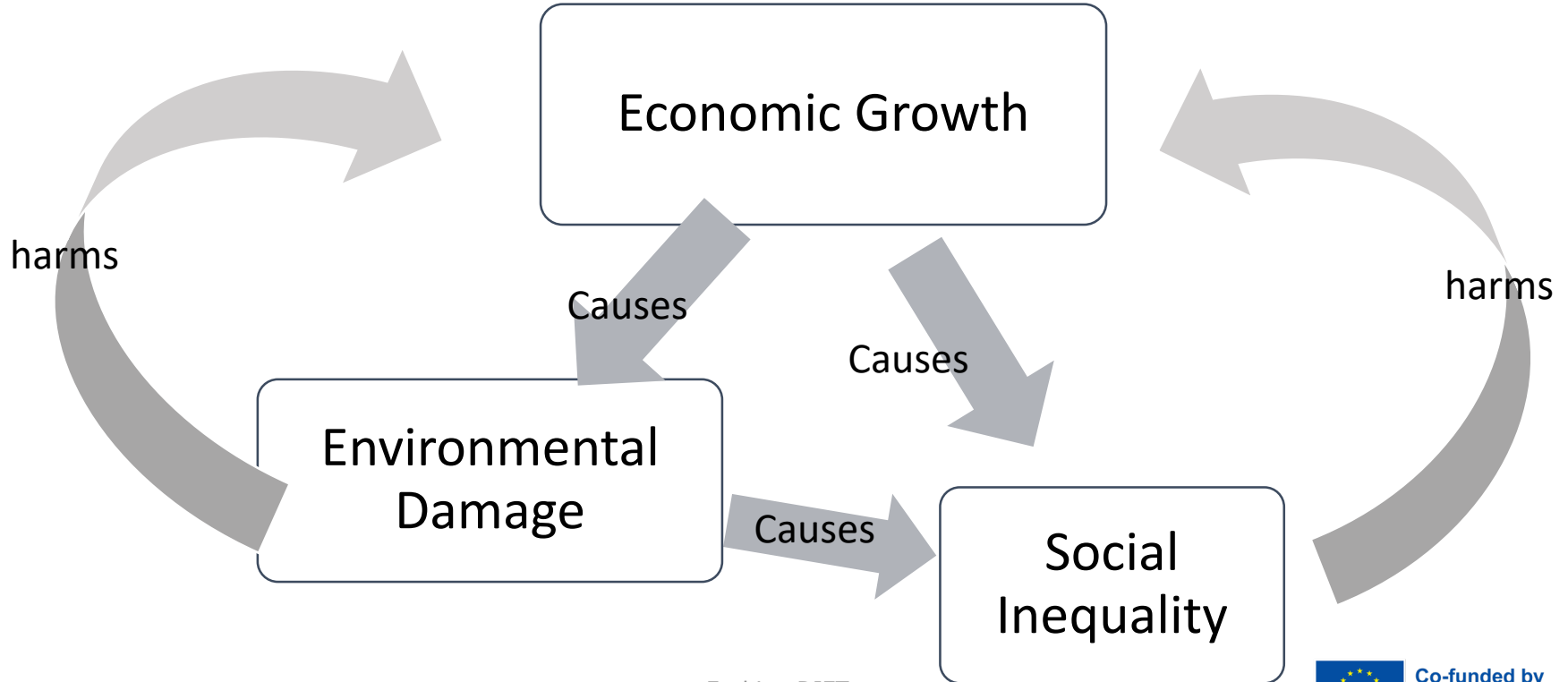
## 3.2 Hierarchical Structure in the Growth Dilemma

Environmental damage & social challenges affect economic growth

Direct effects of environmental damage:

- High emissions & resource scarcity
  - Environmental disasters & resulting costs
  - Indirect impacts of environmental damage:
    - Economies of the Global South are more exposed to environmental damage
    - Supply shortages, inability to meet basic needs
- Negative impacts on the global economy

## 3.2 Hierarchical Structure in the Growth Dilemma



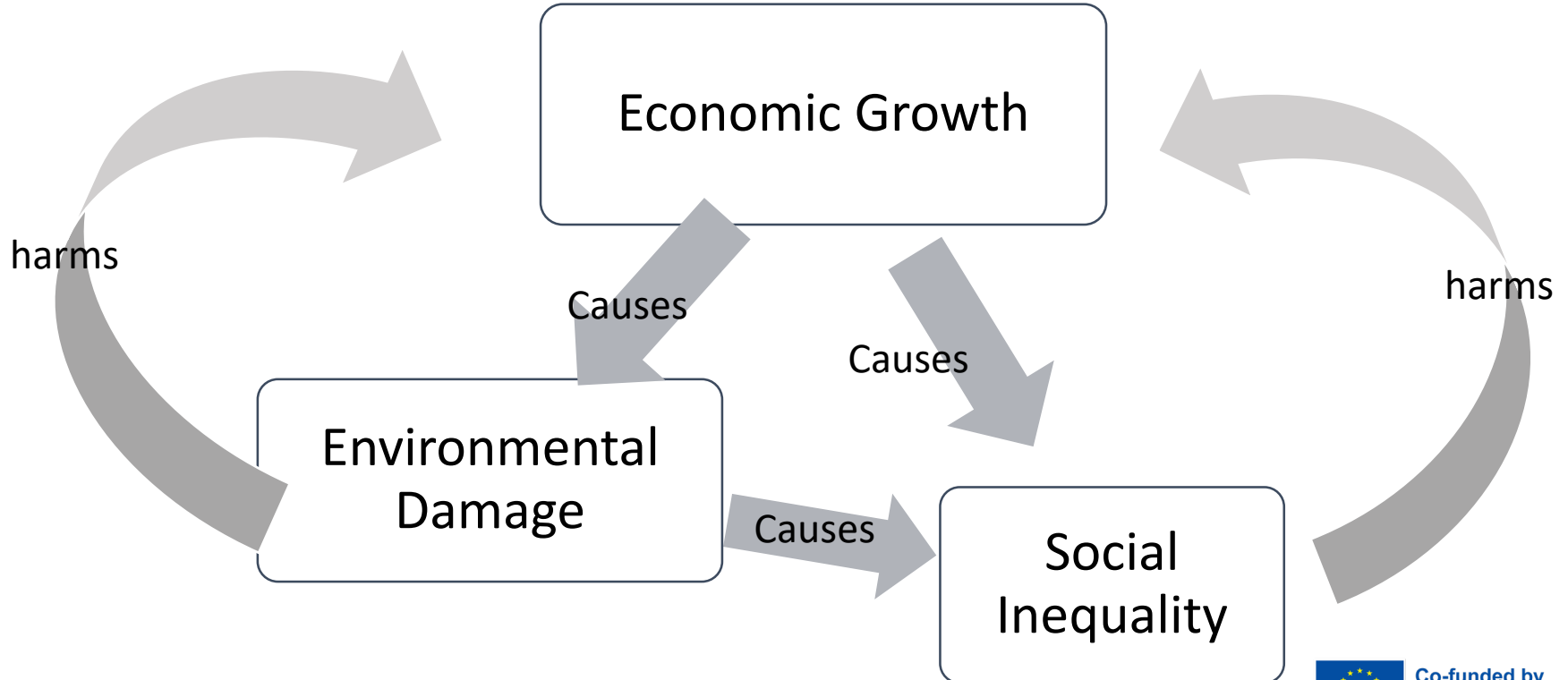
# Tasks: Chapter 3 “Growth dilemma”

1. Find a current example illustrating the growth dilemma.
2. Find examples of (a) environmental damage that harms economic growth, (b) social problems that harm economic growth, and (c) social problems that cause environmental damage that in turn harms economic growth.
3. Discuss the hierarchical structure in the growth dilemma. Find arguments for and against such a hierarchy.

# Recap: Chapter 3 “Growth Dilemma”

1. Economic growth causes environmental damage and social inequality
2. Environmental damage and social inequality harm economic growth
3. Environmental damage has a direct negative impact on economic growth
4. Environmental damage causes social problems and thus has an indirect negative impact on economic growth

# Recap: Chapter 3 “Growth Dilemma”



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# 4. Rational Collective Economy

4.1 Derivation

4.2 Basic assumptions

4.3 Challenges

4.4 Experimental verification: Game Theory

## 4.1 Derivation - Change of perspective

1. Environmental protection as a basic prerequisite for economic decisions
  - Hierarchy in the growth dilemma
2. Individual profit maximization
  - Homo Economicus as a decision model
3. Congruence of individual and collective interests
  - Individualistic-rational goals correspond to collective goals

## 4.1.1 Environmental protection as prerequisite for economic decisions

- Growth dilemma shows: From the perspective of economic growth, sustainability is impossible
- Fundamental change is not possible as long as economic growth is the main goal of a society
- Economic growth must be subordinated to sustainability
- Sustainability = environmental protection as a basic prerequisite for social and economic sustainability

## 4.1.1 Environmental protection as prerequisite for economic decisions

"In the future, economy and ecology must always form a unity" (Pietsch, 2021)

- Basis of many sustainable economic models
- However, they are based on moral guidelines for action
- Primacy of ecology can also be derived from the rational principle of the Homo Economicus
- Egoistic (rational) action can only contribute to the common good if the basis of life is secured (Fable of the Bees)

## 4.1.2 Individual profit maximization

- Assumption: Every human being acts rationally for his or her own benefit (individual profit maximization)
- Long-term growth/profit maximization is only possible under the condition of environmental protection

Explanation for growing environmental awareness:

- Change of action restrictions
  - Target realigns itself
- Sustainability as the basic principle of action



## 4.1.2 Individual profit maximization

New Goal: Sustainability as the basic principle of action

- This can and must give rise to a new value system
  - Value system of Homo Economicus: environmental protection as the highest good
  - He can only rationally maximize his own benefit by taking the environment into account
- Environmental protection is a rational goal

## 4.1.3 Congruence of individual and collective interests

- Environment = public or quasi-public good, also called collective good
  - Collective goods: of interest to the collective of mankind
  - Environmental protection = collective interest
- Environmental protection is both a rational goal of the individual and a collective interest

## 4.1.3 Congruence of individual and collective interests

**Individuals, in pursuit of their own benefit, do not consciously promote the common good. However, since they are compelled by external circumstances to pursue environmental protection, they promote the common good in this sense. They contribute to increasing the common good in the pursuit of their own interests.**

## 4.2 Basic assumptions

1. Integration of sustainability into the market economy  
→ Rational Collective Economy
2. The new concept of sustainability  
→ Synthesis of existing definitions
3. Adaptation of Homo Economicus  
→ Extension by the Categorical Imperative and the Theory of Moral Sentiments

## 4.2.1 Integration of sustainability into the market economy

The greatest possible individual benefit can only be achieved through the pursuit of collective interests

- Contrary to classical economic theory
  - Synthesis of basic assumptions of business administration based on behavioral science (collective utility) & economic theory (individual utility)
- **“Rational Collective Economy”**: Individual benefit can only be achieved by taking into account the effects on the collective

## 4.2.1 Integration of sustainability into the market economy

Most important collective benefit: Environmental protection

→ Without environmental sustainability, it is impossible to maintain or maximize long-term individual benefits

## 4.2.2 The new concept of sustainability

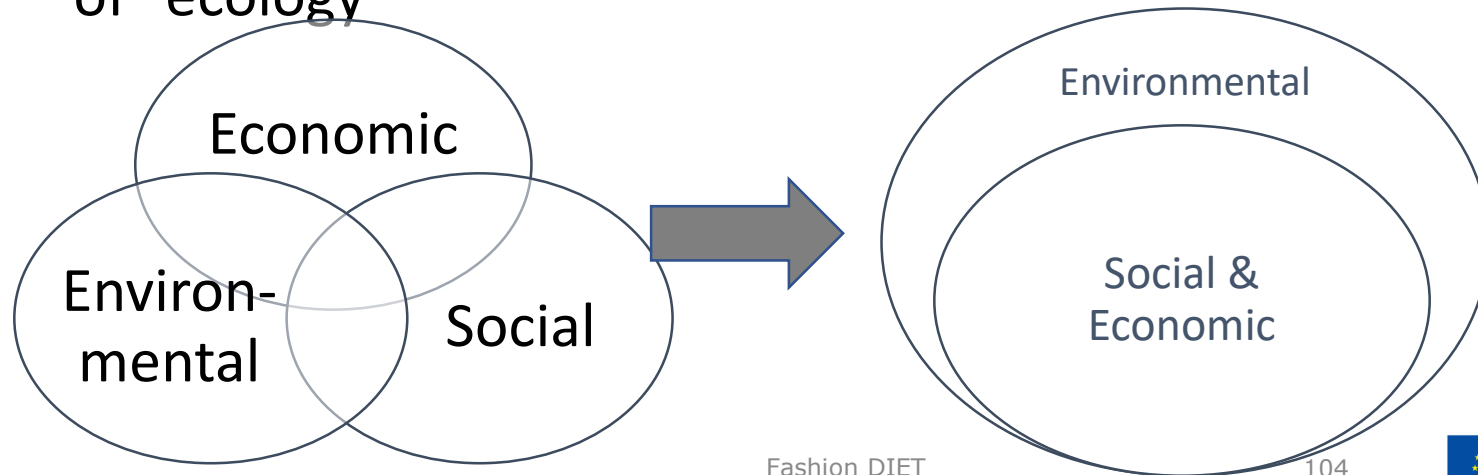
Sustainability concepts do not match the importance of the factors

→ New concept of sustainability from the three definitions mentioned above

## 4.2.2 The new concept of sustainability

### Modification Triple Bottom Line

- Mapping of a hierarchical structure
- Factors “social” & “economic” are embedded in the concept of “ecology”





## 4.2.2 The new concept of sustainability

Integration Definition according to the Brundtland Report

- Securing long-term economic sustainability = Economy
- Satisfaction of basic human needs = Social
- Intragenerational and intergenerational justice can only be achieved if environmental, economic and social aspects are ensured

## 4.2.2 The new concept of sustainability

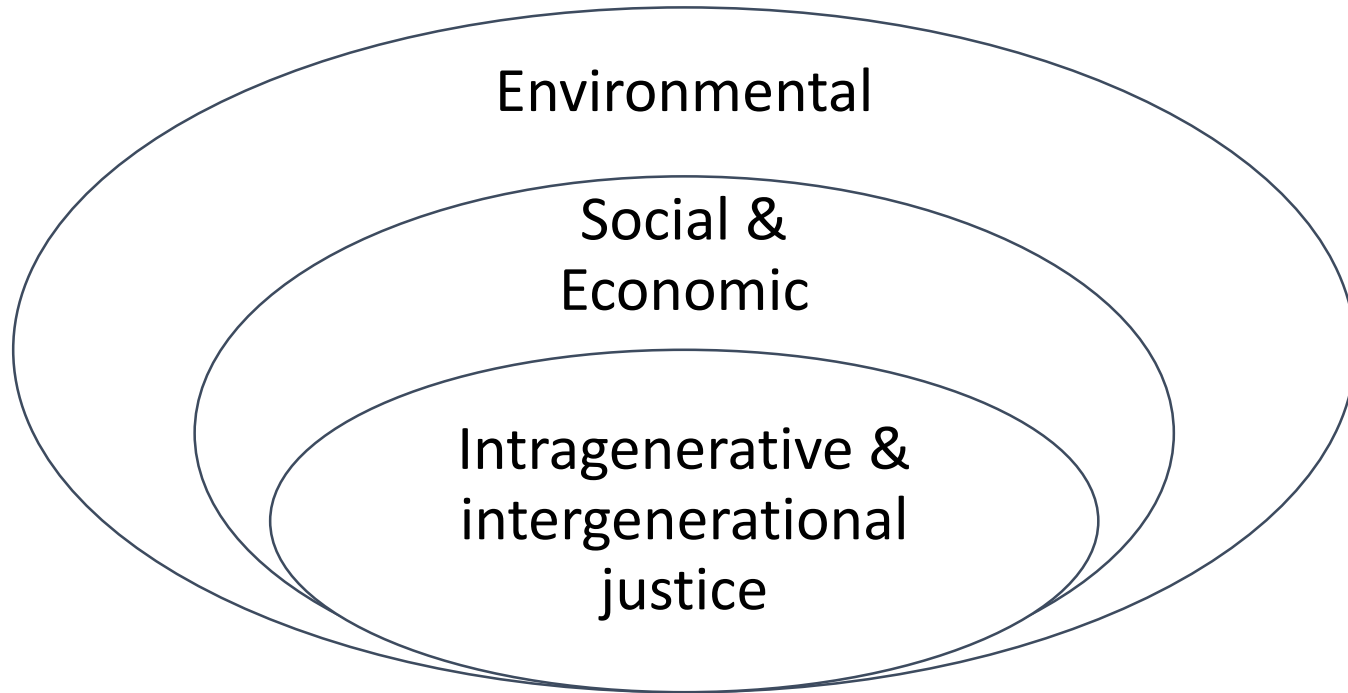
### Integration Definition in human ecology

- Ecology is superior to the other topics
- Culture + Society = Social
- Social & economic are interchangeable within the hierarchy  
→ same hierarchy level

## 4.2.2 The new concept of sustainability

- The various sustainability factors are embedded in the framework of ecology
- Social and economic factors are on the same hierarchical level
- Intragenerational and intergenerational justice are at the center of the concept of sustainability and can only be achieved if all other factors are ensured

## 4.2.2 The new concept of sustainability

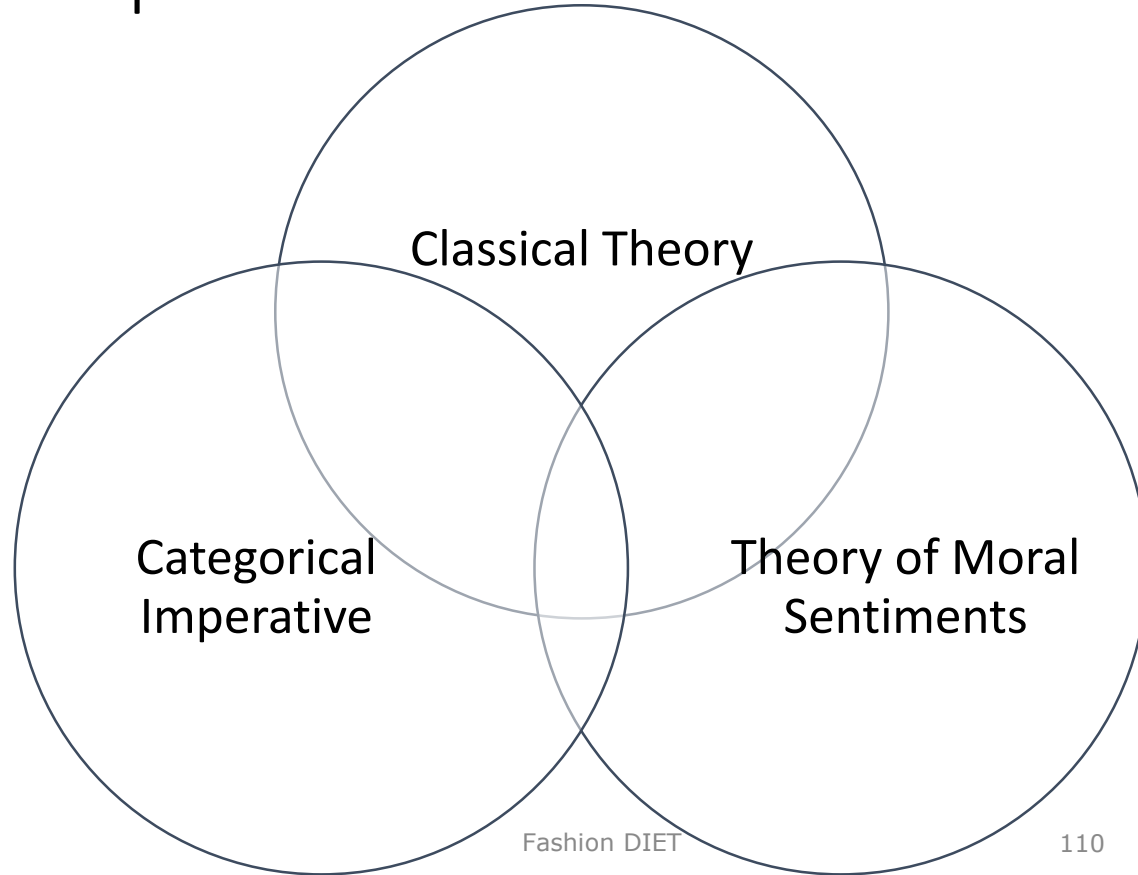


## 4.2.3 Adaptation of Homo Economicus

- People do not always act rationally in their decisions
- An extension of Homo Economicus with emotional components is needed
- Adapted Homo Economicus:

**Classical Homo Economicus + Categorical Imperative + Theory of Moral Sentiments**

## 4.2.3 Adaptation of Homo Economicus



## 4.3 Challenges

1. Free riders
2. Dilemma of democracy
3. Attitude-behavior gap

## 4.3.1 Free riders

**Why should a rational person make an additional effort if others can also make the effort? They could also be a beneficiary without any effort**

1. The greatest possible benefit is only attainable if as many people as possible work towards it
  2. As many people as possible = all people
  3. Each person, who does not contribute to the general benefit, diminishes it (and thus also the own benefit)
- It is not rationally worthwhile to be a free rider



## 4.3.1 Free riders

- Nevertheless, there will be isolated free riders
  - A legal framework must support the implementation and realization of a Rational Collective Economy
  - Laws must be based on rational standards
- In the Rational Collective Economy, decisions, especially those of leaders, result from rational considerations of long-term profit and profit maximization**

## 4.3.2 Dilemma of democracy

### Problems:

1. Political debate is seldom about the common good, but about asserting one's own interests (of a political player/party)
2. Sustainability = long-term, but political debate is usually oriented to the duration of an election period
3. Electorate is susceptible to populism
4. State is inhibited to intervene in economy because it depends on tax money

## 4.3.2 Dilemma of democracy

1. The political debate is rarely about the common good, but about asserting one's own interests
  - Sustainability and especially environmental protection is of interest to all actors
  - Opinions and approaches differ widely, but all act according to the same objectives

## 4.3.2 Dilemma of democracy

2. Sustainability = long-term, but the political debate is usually oriented to the duration of an election period

- Due to the sharp increase in environmental disasters, the time horizon in which action must be taken is becoming shorter
  - Countries in both the Global North and the Global South are now directly affected by environmental disasters
- All of them feel the pressure of suffering caused by environmental disasters

## 4.3.2 Dilemma of democracy

### 3. Voters are vulnerable to populism

- Individuals worldwide are also affected by environmental disasters (e.g., flood in the Ahr Valley in 2021)
  - The pressure of suffering makes the need for possibly politically unpopular decisions apparent
- The greater the pressure of suffering, the greater the support of the population for environmental protection measures

## 4.3.2 Dilemma of democracy

4. State is inhibited to intervene in economy because it depends on tax money

- Environmental disasters cause both direct and indirect economic losses (e.g. flood in the Ahr valley)

→ Not taking any measures harms the economy more than it helps it

## 4.3.3 Attitude-Behavior Gap

How can sustainable management work if actors do not act sustainably against better knowing?

- Individuals react to environmental restrictions
- Scarcity of environmental goods increases, prices rise
  - Environmental awareness grows through higher prices (Franz, 2004)
  - It becomes more and more inconvenient to act unsustainably, so that actors gradually adapt their behavior

## 4.4 Experimental verification: Game Theory

Goal: In strategic decision-making situations, individuals make the same decision to act within an agreement-oriented and success-oriented framework

- Proof of congruence of individual and collective utility
- Modeling success-oriented (strategic) action: Non-cooperative game theory
- Modeling understanding-oriented (communicative) action: Cooperative game theory



## 4.4 Experimental verification: Game Theory

### Two by Two Prisoner's Dilemma: Payoff Matrix

	Person 2: Cooperating	Person 2: Not Cooperating
Person 1: Cooperating	1 / 1	5 / 0
Person 1: Not Cooperating	0 / 5	4 / 4

*Payoff matrix in the two-by-two prisoner's dilemma (Wiese, 2015, p. 401)*

## 4.4 Experimental verification: Game Theory

### Complex Prisoner's Dilemma: No Payoff Matrix

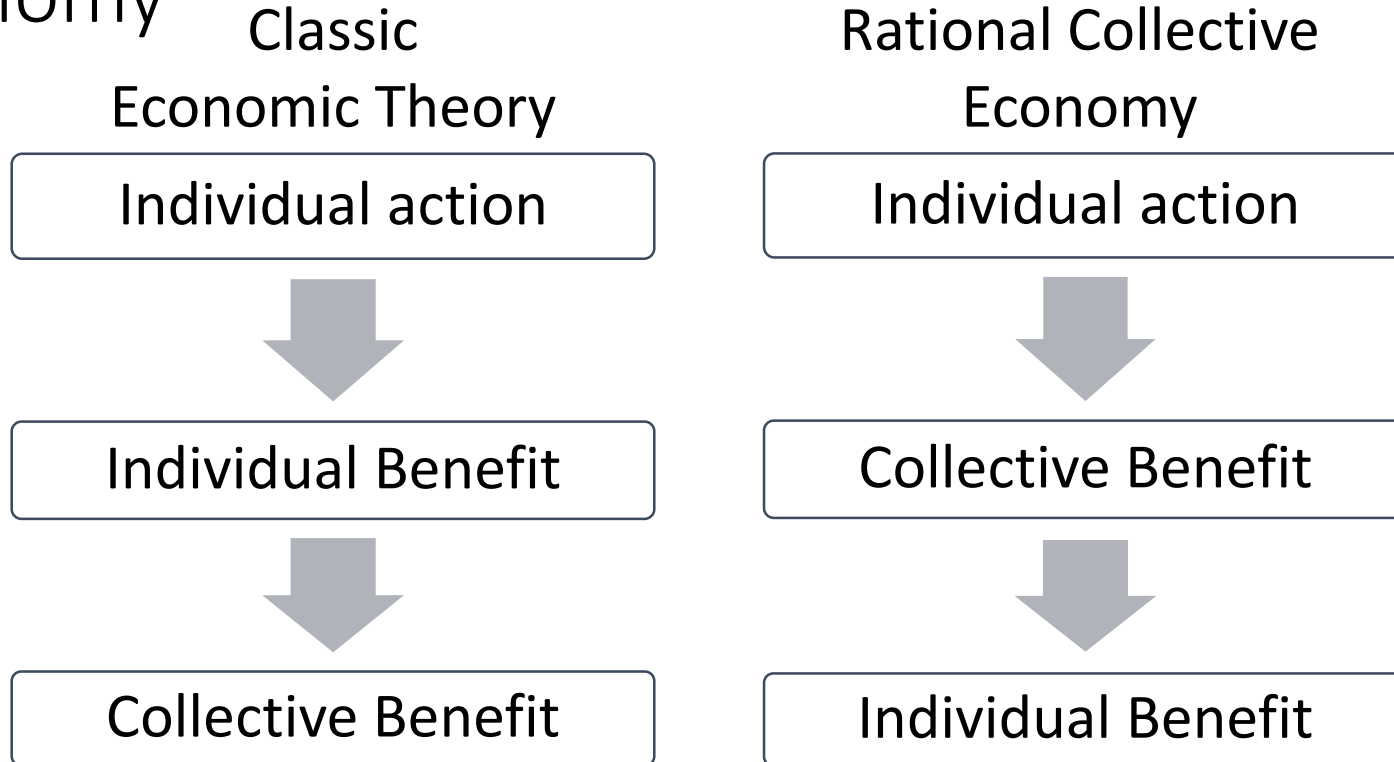
1. The maximum amount that can be paid out is the amount that can be earned by all participants in the game (Wiese, 2015).
2. All participants in the game must agree to the distribution of the payout (Wiese, 2015).
3. The distribution of the payout must be "both individually and collectively rational" (Wiese, 2015)

# Tasks: Chapter 4

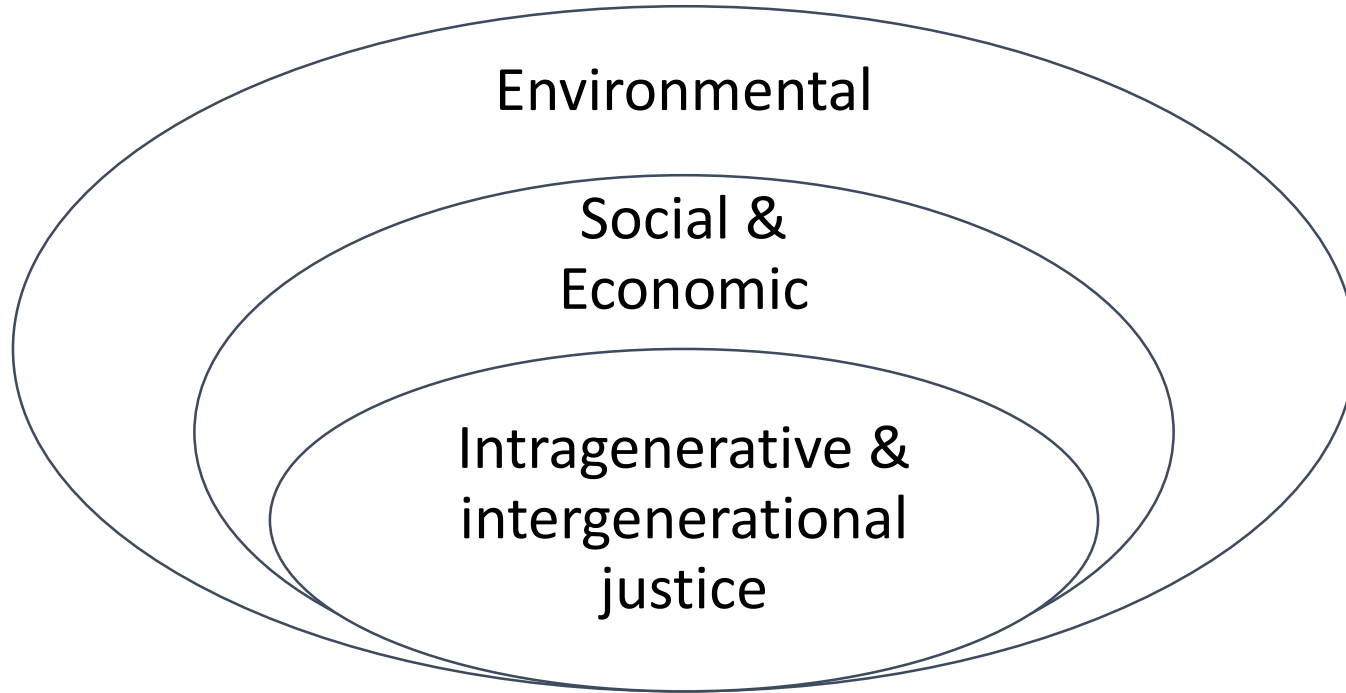
## “Rational Collective Economy”

1. How can a Rational Collective Economy be implemented in practice?
2. What are other challenges to a Rational Collective Economy?
3. How might these challenges be addressed?

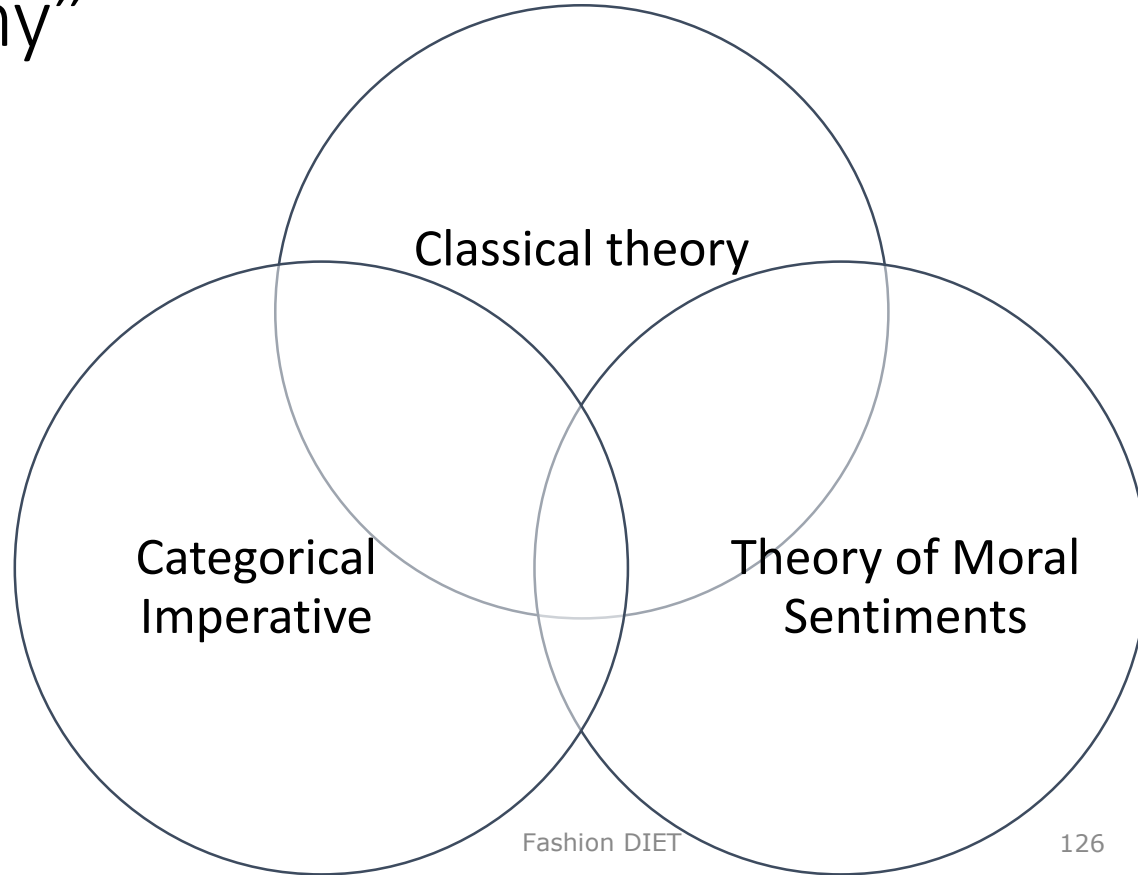
# Recap: Chapter 4 “Rational Collective Economy”



# Recap: Chapter 4 “Rational Collective Economy”



# Recap: Chapter 4 “Rational Collective Economy”



# Recap: Chapter 4 “Rational Collective Economy”

## 1. Free riders

In a Rational Collective Economy it is not worthwhile to be a free rider

## 2. Limitation of the democratic state

The pressure of suffering of the population and the state enables the implementation of measures

## 3. Attitude-behavior gap

It becomes more and more inconvenient (expensive) not to act sustainably, so that actors adapt their behavior

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